

CADA Board Meeting
Wednesday, January 17, 2007
5:30 – 7:00 pm

**The Kahanoff Conference Centre, Suite 202, 1202 Centre Street S.E.,
Calgary**

Board Members Present:

S. Adams
L. Carlson
B. Felesky
M. King
J. Louie
B. McPhee
M. Molyneaux
M. Rozsa de Coquet
R. Singleton
M. Sloan
Y. Trepanier

Board Member's Regrets:

C. Jackson
C. Hunt

Resource:

T. Rock
S. Boss
E. Mattson

Guests:

None Present

The January 17, 2007 CADA Board Meeting was called to order at 5:36 p.m.

1. APPROVAL OF THE AGENDA

- It was recommended that in-camera and "what's on your mind" sessions be added to all Board Meeting agendas

Moved by R. Singleton and **Seconded** by L. Carlson that the agenda be approved as amended.

CARRIED

2. APPROVAL OF THE MINUTES – September 27, 2006 Meeting

Moved by M. Sloan and **Seconded** by S. Adams that the September 27, 2006 minutes be approved as presented.

CARRIED

3. STRATEGIC PLAN

- T. Rock presented the 2007 Strategic Plan
- Discussion ensued around the model presented in the plan and the following topics:
 - *Financial pillar:* Support of human capital, stabilizing organizations that are operating well, acknowledgement that CADA is in a

moment of transition where reforms are necessary, and the need to continue with existing Grants Committee processes were discussed

- *Measures:* The suggestion was made to develop direct and indirect success measures
- *Vision:* The question was raised whether CADA is designed to be an enabler for the vision and success of various stakeholders in the arts community (incremental) vs. determining and championing the vision that steps above the individual activities and sets the direction (immediate)
- *Strategic & Cooperative Marketing Program:* The upgrading of ArtsMART as a channel for messages about Calgary's arts scene was discussed
- *Advocacy Positions:* These require further development

Moved by Alderman King and **Seconded** by M. Molyneaux to adopt the Strategic Plan as presented, **excluding** Appendix 1 (Draft Strategic Advocacy Positions).

CARRIED

4. BUDGET

- 2006 record keeping challenges have implications on the carry forward amount for the 2007 budget
- Attention was drawn to the fact that a substantial portion of the budget is allocated towards human resource costs
- The recommendation was made to adopt the following policies:
 - Program revenues will be separated from core operations
 - The Board will not approve a deficit budget
 - Discussion ensued around aligning CADA's budgeting process with the City's process

Moved by B. Felesky and **Seconded** by Y. Trepanier to approve the budget as presented.

CARRIED

5. WORK PLAN

- Discussion ensued around the Cultural Spaces report and the role of the Public Policy Committee
 - Recommendations will be made about the kinds of spaces Calgary needs to have, the direction we need to go, and some recommendations on how to get there
 - CADA will need to facilitate champions on City Council

6. COMMITTEE UPDATES

- a. HR & Governance Committee
 - Immediate priorities outlined in the work plan include:
 - Board nomination process (criteria exist, a posting will be made, nominations will be brought forward at the March Board meeting in advance of the April AGM)
 - Perceived conflict of interest exists on the Board and committees
- b. Public Policy Committee
 - A meeting schedule for the year has been outlined
 - The recommendation was made to appoint a Vice-Chair so committee work can continue in the absence of the Chair
- c. Finance & Audit Committee
 - Priorities for this committee include:
 - 2006 Audit
 - Policies for Investment
 - Align CADA budget cycles with our Shareholder's cycles
 - Splitting this one committee into two separate committees was considered. Although it is a preferred governance practice to do this, the resources do not exist to do so at this time
- d. Executive Committee
 - The recommendation was made to continue to pilot an Executive Committee for a period of 1 year

Moved by M. Sloan and **Seconded** by Y. Trepanier to pilot an Executive Committee for a period of 1 year.

CARRIED

7. BOARD IN CAMERA SESSION

8. ADJOURNMENT

- There being no further business, the September 27, 2006 CADA Board Meeting was adjourned.

Approved:

Mary Rozsa de Coquet, Chair, Meeting of January 17, 2007

Date

ATTACHMENT: Committees of the Board of Directors

Executive Committee

Mary Rozsa de Coquet (Chair)
Martin Molyneaux
Monica Sloan
Yves Trepanier

Finance & Audit

Martin Molyneaux (Chair)

HR & Governance

Monica Sloan (Chair)
Sharon Adams
Colin Jackson
Alderman Madeleine King

Public Policy Committee

Yves Trepanier (Chair)
Lance Carlson
Chris Hunt
Bob McPhee
Ric Singleton